



**LOYOLA**  
UNIVERSITY MARYLAND

## Community Engagement and Impact

2017 - 2018

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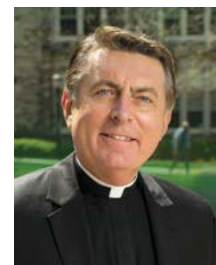
### VISION

*Loyola University Maryland, anchored in Baltimore, will be a leading national liberal arts university in the Jesuit, Catholic tradition.*

### MISSION

Loyola University Maryland is a Jesuit Catholic university committed to the educational and spiritual traditions of the Society of Jesus and to the ideals of liberal education and the development of the whole person. Accordingly, the University will inspire students to learn, lead, and serve in a diverse and changing world.

## A Bright Future



When Loyola first opened its doors in two large row houses in downtown Baltimore in 1852, it was founded as a college not for Catholics, but for the people of Baltimore. Today, 165 years later, our university continues to be a proud, invested

partner in this community, working to support and strengthen the neighborhoods closest to our campus while also engaging with the businesses and organizations that believe in the future of this vibrant city.

Our university's Jesuit, Catholic mission calls us to look beyond ourselves, consider how we can make a difference, and serve. And we are first and foremost a member of our community as people who live and work and worship and study in the city of Baltimore.

Part of our role as an anchor institution in Baltimore is to help shine a light on the best characteristics of this city: the people, the history, and the culture this city holds. We also wholeheartedly embrace our role in addressing the deeply-seated and complex problems that face our city and our nation. In recent years, Loyola has increased the funding we are investing in our mission and in the community beyond the borders of our campus. We are working to enhance the neighborhoods closest to our campus and put our mission into action by strengthening our community.

We are partnering with our neighbors on many projects, including in these significant ways:

- Our Center for Community Service and Justice (CCSJ) is often the face of Loyola's involvement in the city, providing service directly to members of our community. With more than 20 faculty members engaged with CCSJ, Loyola students are educated about the city's challenges through service-learning and other forms of community-engaged learning and teaching.

- The Sellinger School of Business is not only creating ethical business leaders, but also helping small businesses as they try to succeed in Baltimore.
- The York Road Initiative is partnering with residents of some of the neighborhoods closest to our campus to help increase the quality of life for our neighbors.
- Campus Ministry is giving students a deep sense of our Jesuit values and the need to give back as members of a community.
- The School of Education, which focuses on strengthening urban education, is partnering with schools in the city, particularly the four city schools in the Archdiocese of Baltimore, to help them—and their students—thrive.
- Messina, our living learning program for first-year students, is introducing students to their role as members of the Baltimore community.
- The Loyola Clinical Centers offers services in speech, literacy, audiology, and psychology to members of the community, with fees calculated on a sliding scale based on clients' ability to pay.

At Loyola, we are investing in Baltimore, striving to be part of the bright future for our city. This is an exciting moment to call our city home, and I hope you'll consider working with Loyola to help us achieve even greater progress into the future.

My colleagues and I at Loyola look forward to bolstering our valued relationship with our neighbors and fellow community members, now and well into the future.

**REV. BRIAN F. LINNANE, S.J.**  
*President*

## Academic and Institutional Quality

### U.S. News & World Report's

#### BEST COLLEGES —2018—

TIED FOR <b>No 4</b> (North region)	HIGHEST 6-YEAR GRADUATION RATE <b>No 6</b> (North region)	AVERAGE AMOUNT OF NEED-BASED AID AWARDED <b>No 3</b> (North region)	BEST VALUE SCHOOL <b>No 23</b> (North region)
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**Best undergraduate business programs**  
(included on national list)

**Highest 4-year graduation rate**  
(included on national list)

**Best undergraduate engineering programs**  
(included on national list)

#### BEST GRADUATE SCHOOLS BUSINESS SPECIALTIES —2018—

ACCOUNTING <b>No 28</b> (tied)	FINANCE <b>No 23</b> (tied)
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PART-TIME MBA  
CLINICAL PSYCHOLOGY  
SPEECH-LANGUAGE PATHOLOGY

Ranked among  
the best graduate programs  
in the nation

#### PayScale.com

#### COLLEGE SALARY REPORT 2016-17

Loyola graduates who are 10 to 15 years into their careers earn a median salary of \$115,000—placing them second among Maryland colleges—public and private—and in the top 6% nationally.

Loyola is ranked  
**No 2** among the best colleges  
in Maryland by mid-career  
salary potential

and in the  
**TOP 6%** nationally.

### Princeton Review's

#### BEST 381 COLLEGES —2017—

ON THE LIST OF  
**BEST 381 COLLEGES**  
IN THE COUNTRY

ON THE LIST OF  
**BEST NORTHEASTERN**  
COLLEGES

STUDENTS MOST ENGAGED  
IN COMMUNITY SERVICE  
**No 10**  
(National list)

BEST COLLEGE DORMS  
**No 12**  
(National list)

BEST ATHLETIC FACILITIES  
**No 9**  
(National list)



Princeton Review's **GUIDE TO 322 GREEN COLLEGES (2013)**: This is the second year Loyola has been included in the guide. Loyola and the other "Green Colleges" demonstrate a strong commitment to sustainability in their academic offerings, campus infrastructure, activities, and career preparation.



#### NCAA GRADUATION SUCCESS RATE REPORT

—2016—

RANKED **No. 3**  
(tied)

OF 351 NCAA DIVISION I  
SCHOOLS WITH A

**98%**  
GRADUATION SUCCESS RATE

CORPORATION FOR NATIONAL  
AND COMMUNITY SERVICE AND  
THE U.S. DEPARTMENT OF EDUCATION'S

2016 PRESIDENT'S HIGHER  
EDUCATION COMMUNITY SERVICE  
HONOR ROLL

**THE 9TH**

CONSECUTIVE YEAR  
THAT LOYOLA HAS BEEN NAMED  
TO THE HONOR ROLL

# Human Capital Impact

## Building Baltimore's Business

Loyola University Maryland's alumni and students contribute directly to Baltimore's economy in far-reaching industries including business development, education, finance, sales, healthcare services, operations, and entrepreneurship. Approximately 40% of the Class of 2017 graduates (including bachelor's master's, and doctoral students) report living in the Baltimore area.\*



## Preparing Maryland's Next Generation of Leaders

Again and again, employers who partner with Loyola University Maryland for internship opportunities praise our students' professionalism, eagerness, and ability to adapt to change to the workplace. For the Class of 2017, 84% of graduates reported participating in at least one internship, student teaching experience, research project, or other experiential learning opportunity during their time at Loyola.

## Recent Internship Sites

- Itineris
- Johns Hopkins School of Medicine
- Crouch Consulting
- Loyola University Maryland
- Kennedy Krieger Institute Behavior Management Clinic
- Kennedy Krieger Early Head Start
- Kennedy Krieger Neurobehavioral Unit
- KKI Behavior Management Clinic
- KKI Early Head Start
- Mount Washington Pediatric Hospital
- St. Elizabeth's School
- Catholic Charities
- Weinberg Housing & Resource Center
- Circuit Court for Baltimore City
- IRC – New Roots
- Living Classrooms Foundation
- U.S. Centers for Medicare & Medicaid Services, Office of Minority Health, Data & Policy Analytics Group
- Baltimore City Health Department
- Health Care for the Homeless Pediatrics
- Govans Elementary School
- Rebuilding Together Baltimore
- AIRS Housing
- Govans Ecumenical Development Corporation

**13,436**

GRADUATES & CURRENT STUDENTS\*  
WORK IN THE BALTIMORE AREA

\*Includes those in internships, work study, and direct hire roles.

**33%**

CLASS OF 2017 GRADUATES  
LIVING IN MARYLAND

Source: Loyola first-destination survey, undergraduate class of 2017

**501 permanent employees living in Baltimore**



## Baltimore area companies employing Class of 2017 graduates:

- Accenture
- Baltimore Center Stage
- Baltimore County Public Schools
- Brown Advisory
- CareFirst BlueCross BlueShield
- Deloitte
- Ernst & Young
- Feats Inc.
- Johns Hopkins Hospital
- Lockheed Martin
- M&T Bank
- Maryland SPCA
- Morgan Stanley
- NASA - National Aeronautics and Space Administration
- Northrop Grumman Corporation
- Stifel Financial
- T. Rowe Price
- Under Armour
- Wells Fargo
- Whiting-Turner Contracting Company



**84%**

OF STUDENTS  
PARTICIPATE IN AN  
INTERNSHIP OR  
EXPERIENTIAL  
LEARNING  
OPPORTUNITY

\*Source: LinkedIn, January 2018

## Operations Impact

### Employing Thousands of Local Workers

Loyola University Maryland proudly employs nearly 1,300 budgeted staff, administrators, and faculty, as well as an additional 1,550 temps and student workers. Of the permanent staff, approximately 66 percent live in the surrounding area, with 39% within Baltimore City and 27% in Baltimore County.

**66%**

Loyola employees live in the surrounding area

**39%**

employees live in Baltimore City

**27%**

employees live in Baltimore County

**\$10.7 million**

TOTAL SPEND FOR GOODS AND SERVICES FROM COMPANIES IN BALTIMORE CITY

**\$41.3 million**

TOTAL SPEND FOR GOODS & SERVICES FROM COMPANIES IN MARYLAND

**\$82.5 million**

TOTAL SPEND FOR ALL GOODS AND SERVICES

### FY17 Budgeted Salaries

**18%**  
STAFF  
\$16,236,396

**37%**  
ADMINISTRATORS  
\$32,701,262

**\$88,504,063**  
TOTAL

**45%**  
FACULTY  
\$39,566,405



## Local Economic Impact

With 4,000 undergraduate students and 2,850 employees, the Loyola University Maryland community contributes significantly to the area's economic growth, both here in the City of Baltimore and across the State of Maryland.

### Student & Visitor Spending

In FY17, Loyola's student population spent **\$131,102** in the Baltimore community with their OneCards at companies including grocery stores, restaurants, and pharmacies.

From parents and prospective students to alumni and guests, thousands visit Loyola every year for campus visits, athletic events, Homecoming, lectures, cultural and social events, and even visits to our Arboretum. In 2013, the Evergreen campus was designated an accredited arboretum by the Morton Register of Arboreta for the University's dedication to nurturing and preserving dozens of tree species.

From an annual 20,000 admissions visitors to 180,000 users and guests to the Fitness and Aquatic Center (FAC), Loyola University Maryland is proud to welcome visitors from far and wide to our campus and community.

**20,271**

OPEN HOUSE & ADMISSION VISITORS IN FY17

**110**

APPROXIMATE NUMBER OF ATHLETIC CONTESTS HELD ON CAMPUS EACH ACADEMIC YEAR

**1,931**

ATTENDANCE AT ANNUAL BULL ROAST & REUNION WEEKEND; APPROXIMATELY 80% FROM OUT OF STATE

**8,500** COMMENCEMENT VISITORS; APPROXIMATELY 70% FROM OUT OF STATE

**\$11,103,057** IMPACT OF SPENDING BY VISITORS TO LOYOLA\*

**1,500**

2017 FAMILY WEEKEND ATTENDANCE; APPROXIMATELY 70% FROM OUT OF STATE

**7,074**

ATTENDEES TO ATHLETICS EVENTS IN FY17

**170,000/1,700**

ANNUAL USERS / GUESTS TO LOYOLA'S FITNESS & AQUATIC CENTER

### Princeton Review's "Colleges That Pay You Back" (2017)

Loyola is one of 200 institutions on this list of top values in higher education. It recognizes colleges and universities for superior academic quality, affordability, and outstanding career preparation. Loyola has been included on this list every year since it debuted in 2015.

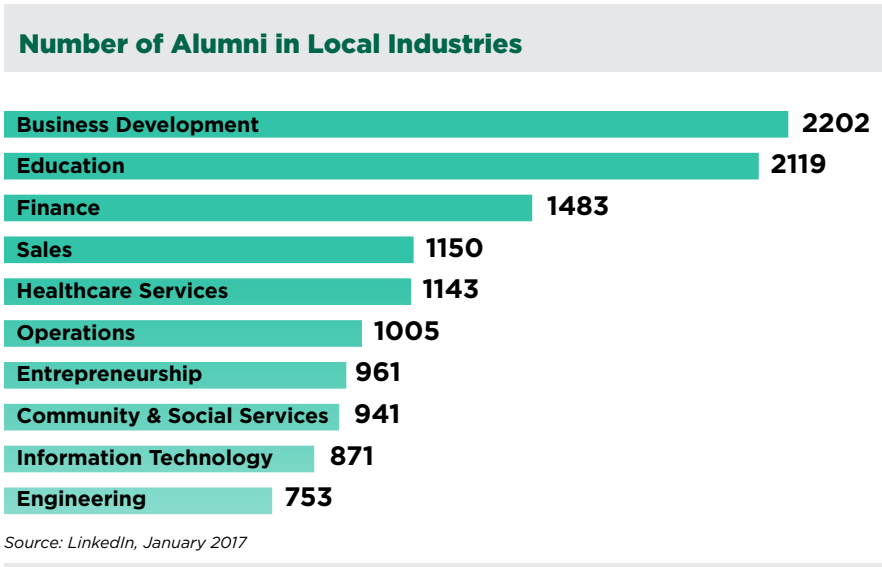
\*Based on updated data calculations from a 2010 study by Maryland Independent Colleges and Universities Association (MICUA) and the Visit Baltimore Annual Report and Business Plan Fiscal Years 2017-2018

# Alumni Impact

With more than 65,000 alumni across the globe, nearly 50% of Loyola's graduates still choose to make their home right here in Maryland. Our Baltimore-area alumni identify as working in a diverse set of functional roles that strengthen the local economy.

## Select Baltimore area employers of graduates and students:

- Loyola University Maryland
- Baltimore County, Howard County, Anne Arundel County, and Baltimore City public schools
- T. Rowe Price
- Northrop Grumman
- Stanley Black & Decker Inc.
- Johns Hopkins University
- Morgan Stanley
- Johns Hopkins Hospital
- McCormick & Company
- Kennedy Krieger Institute
- CareFirst BlueCross BlueShield
- Under Armour
- Exelon
- Baltimore Ravens
- Legg Mason
- PANDORA Jewelry



## Payscale.com College Salary Report 2016-2017

Highest mid-career salary potential of graduates:  
**No. 56**  
(top 6%, national list)

Highest salary potential of undergraduate business majors:  
**No. 7**  
(tied, top 2% on national list)

Best private institutions by salary potential:  
**Top 9%**

Best religious schools by salary potential:  
**Top 3%**

Best schools for sports fans by salary potential:  
**Top 8%**

Best Maryland schools by salary potential:  
**No. 2**  
(tied)

Best Maryland graduate programs by salary potential:  
**No. 3**  
(Sellinger School MBA)



“My journey post-Loyola took me to national and international banking hubs, but my roots have been firmly reestablished in Baltimore since 1995. As a founder and the CEO of Howard Bank, I and my colleagues have been building a relevant, locally headquartered business bank for nearly 15 years, and my Loyola experiences are a part of my framework. Every day, I use the solid knowledge foundation that I gained, the extensive professional network I joined, and the Jesuit commitment to ethical interactions and decision-making Loyola fostered.”

**Mary Ann Scully, MBA '79**  
Chairman and CEO of Howard Bank

“As the founder and CEO of Mindgrub, a technical agency and creative consultancy headquartered here in the city, I also sit on several NPO boards focused on education and technology for Baltimore and Maryland. After coming full-circle and helping to develop the good work that is happening across the region, I'm pleased to find myself alongside so many of my former classmates from Loyola in bettering our community.”

**Todd Marks, '98**  
Founder, President, and CEO of Mindgrub



## Community Engagement

Loyola University Maryland's commitment to service is a living embodiment of the University's Jesuit identity. Many of Loyola's students make service to their community an integral part of their lives as an extracurricular activity, part of their coursework, or part of their career plan. More than 1,700 students work to advance justice, learning with and alongside diverse populations in Baltimore and beyond.

**2,158**

STUDENTS WHO ENGAGED IN COMMUNITY SERVICE THROUGH CCSJ

**26,019**

UNDERGRADUATE COMMUNITY SERVICE HOURS

Source: The President's Higher Education Community Service Honor Roll 2016/2017 Application

### Center for Community Service and Justice

Many of the University's service initiatives are coordinated by the Center for Community Service and Justice (CCSJ). Founded in 1992, the Center develops a wide range of partnerships with local, national, and international agencies and organizations.

**Ranked No. 2**

in Princeton Review's "Best 380 Colleges—2016" for Students Most Engaged in Community Service

**Among Top 26**

schools in *U.S. News & World Report's* "Best Colleges 2016" for service-learning programs

**30% increase**

in CCSJ student participants from FY16 to FY17

**\$551,804**

Value of FY17 CCSJ student volunteer hours, according to the Independent Sector

**24,538 hrs.**

FY17 CCSJ volunteer time committed to Marylanders

### CCSJ Community Partnership Organizations

- The Arc of Baltimore
- Asylee Women Enterprise
- Civic and Religious Emergency Services (CARES), a program of GEDCO
- The Choice Program
- CASA de Maryland
- Cristo Rey Jesuit High School
- Beans and Bread Outreach Center, a program of St. Vincent de Paul
- Govans Elementary School
- Micah House, a program of GEDCO
- Don Miller House, an AIDS Interfaith Residential Services (AIRS) Program
- Esperanza Center
- Harford House, a program of GEDCO
- Health Care for the Homeless
- Helping Other People through Empowerment (HOPE)
- Maryland New Directions
- National Alliance on Mental Illness (NAMI)
- Oak Crest Village
- Our Daily Bread Employment Center
- BCCC's Refugee Youth Project
- Safe House of Hope
- St. Ignatius Loyola Academy
- Saint Paul Bridges Program
- Soccer Without Borders
- Special Olympics
- The York Road Community Food Access Program
- Tunbridge Public Charter School
- U.S. Dream Academy



### York Road Initiative

Loyola's York Road Initiative is a place-based community development strategy geographically focused in the Greater Govans/York Road corridor communities of north Baltimore City adjacent to Loyola's Evergreen campus. A priority in Loyola's current strategic plan, the York Road Initiative brings Loyola staff, students, and faculty together with neighbors and partners to produce positive change for all residents in the York Road community, improving area education and youth development, building civic capacity, increasing food access, and strengthening the York Road commercial corridor.

### Govanstowne Farmers' Market

As part of the York Road Initiative, Loyola established the Govanstowne Farmers' Market in 2010, which serves 500 Marylanders weekly. The Farmers' Market incubates new small businesses, where 75% of vendors are from Baltimore City and 100% from Maryland, and provides citizens with access to healthy food in a food insecure and food desert community through:

- Grants to augment the Supplemental Nutrition Assistance Program (SNAP) and Women, Infants, and Children Fruit and Vegetable Checks (WIC FVC) funds
- Weekly nutrition education
- Summer meals and employment for Govans youth
- FreshCrate, a program supplying fresh fruits and vegetables year-round to four York Road corner stores

**\$9,500+**

LOCAL, STATE, AND FEDERAL FOOD ASSISTANCE BENEFITS ACCEPTED BY GOVANSTOWNE FARMERS' MARKET ANNUALLY

**5,000 lbs.**

OF PRODUCE DISTRIBUTED THROUGH FRESHCRATE SINCE ITS START IN 2015

**200**

NUTRITIOUS MEALS PROVIDED TO GOVANS YOUTH AT THE MARKET

**“My work with CCSJ has shown me the beauty of community service work. My experience made me reexamine the status quo and showed me how the world is bigger than ourselves.”**

— Loyola Student



### Loyola Clinical Centers

The Loyola Clinical Centers (LCC) provides state-of-the-art facilities and treatment for people experiencing difficulties in the areas of psychology, literacy, hearing, speech, and language. In the spirit of Jesuit education, the LCC offers evidence-based clinical training to students—with an eye toward the future—preparing Loyola graduates to meet individual and community needs in an increasingly diverse and resource-challenged world.

Access to services for underserved communities has emerged as a strategic priority as the LCC evolves its next strategic plan. Of the 122 LCC clients from the Govans zip code, 61% received large discounts, indicating that they were economically disadvantaged.

**122**  
CLIENTS FROM THE GOVANS  
COMMUNITY WERE SERVED

**61%**  
OF CLIENTS FROM  
THE GOVANS RECEIVED  
DISCOUNTED SERVICES



## Innovation and Entrepreneurship

At Loyola, we approach innovation and entrepreneurship from an interdisciplinary and collaborative mindset that extends across our campus and out into the community. From our new Center for Innovation and Collaborative Learning to our internal funding accelerator for start-up initiatives, we're proud to look at today's capabilities through the lens of tomorrow's needs.



### Collaborative Learning

An investment in the University's future, the Center will feature flexible teaching and learning zones, interdisciplinary and event gathering space, a café, and space for the Career Center and the Ignatian Citizenship Commons—both key aspects of Loyola's strategic plan, *The Ignatian Compass*. The new complex on Cold Spring Lane, comprising Beatty Hall, the new building, and an outdoor plaza space, is slated to open in winter 2021.

### Light City Baltimore

As part of the *Bright Minds, Bold Hearts* campaign, Loyola has invested greater resources in its home, Baltimore. For the past three years, Loyola has participated in Light City Baltimore, a festival of arts, music, and culture in the city. Light City came to the Evergreen campus in April 2018, as one of the light installations, Charlie the Peacock, lit up the Quad.



### Messina

In 2012 Loyola launched a successful pilot program for first-year students called Messina. In this interdisciplinary living learning experience, students live, learn, and grow together by taking two seminars, each devoted to a separate subject but linked by theme and common questions.



MESSINA PRESENTS:

**NICK LICATA**  
MCGUIRE HALL Feb 6th  
6:00 PM AUTHOR OF

**ANDREW WHITE**  
STUDENT CENTER

**BECOMING A CITIZEN ACTIVIST**  
STORIES, STRATEGIES & ADVICE FOR CHANGING OUR WORLD

Messina serves to connect students to the community in a variety of ways throughout the academic year, such as:

Learning about volunteerism through more than  
**70 enrichment sessions**  
and activities focused on local service opportunities or direct service

Co-sponsoring  
**Environmental Justice — Beyond Rhetoric**  
which focused on Baltimore based environmental justice issues

Contributing to the local economy through organized off-campus trips to  
**The Baltimore Book Festival**  
**Camden Yards**  
**Senator Theatre**  
and more

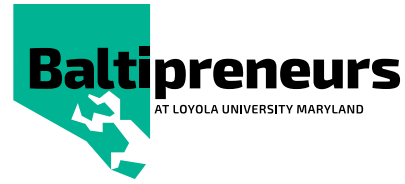
### Innovation and Entrepreneurship Blitz

In fall 2017, the Sellinger School sponsored a one-and-a-half-day design thinking Innovation and Entrepreneurship Blitz, bringing together more than 50 innovative thinkers from within Loyola and across the Baltimore community to imagine new ways for Loyola to engage in Baltimore. The Blitz was an intense, immersive, and action-packed session that helped us develop solutions to the challenge of how Loyola might use our unique assets in ways that enable entrepreneurs—and those who support them—to scale, grow, and thrive in greater Baltimore while creating new engagement opportunities for Loyola students and faculty.

**50**  
INNOVATION THINKERS  
IMAGINING NEW  
IDEAS FOR LOYOLA  
AND BALTIMORE







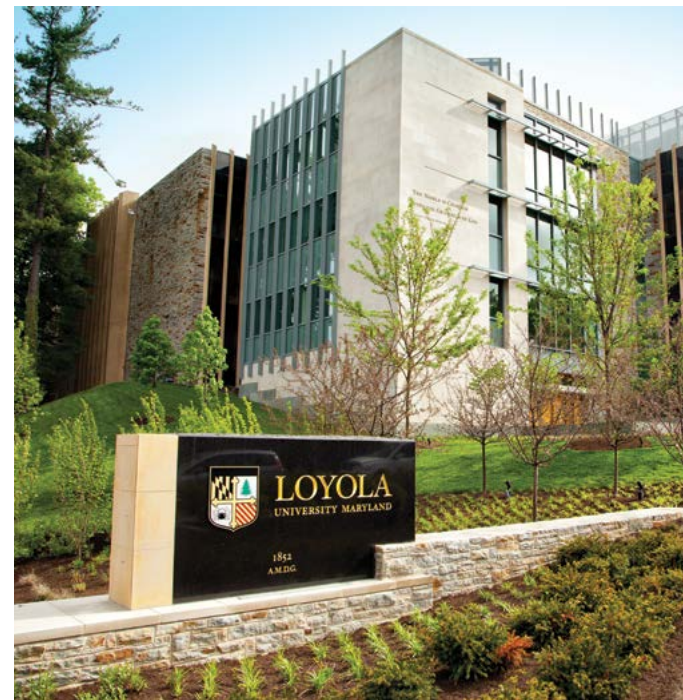
### Baltipreneurs Institute

An idea sparked by the Innovation and Entrepreneurship Blitz, the Baltipreneurs Institute will provide support for entrepreneurs who live and work in Baltimore City to start new businesses and strengthen and grow existing ones in their neighborhoods. By focusing on rebuilding Baltimore's main streets, the Institute will grow employment opportunities for residents, enhancing the human, social, and financial capital of the area. Examples include a faculty-led team of MBA students working with a food-service entrepreneur on operational issues, and a faculty-led team of undergraduate students who worked with two corner stores along York Road, assisting them with store layout, inventory management and the like.

### Pathways to Innovation

Loyola is one of only 25 U.S. colleges and universities selected to participate in the 2015 Pathways to Innovation Program, a national initiative designed to help institutions fully incorporate innovation and entrepreneurship into undergraduate science, technology, engineering, and math (STEM) education. Loyola is the only Jesuit school and the only school in Maryland selected for the program.

Recent accomplishments include establishing a partnership with Baltimore's Western High School, the oldest public all-girls high school remaining in the United States, to open up the STEM fields to more young women, as well as working to create more summer programs to impact local students from other City districts.



## Helping Shape Baltimore's Bright Future

As a longtime member of the Baltimore area's diverse, vibrant, and resilient community, Loyola University Maryland is proud to be a driving force in the region's social, economic, cultural, and academic health.

Recent data show that in 2016 Loyola visitor spending contributed more than \$11 million to the Baltimore area. But beyond the financial impact to local businesses, Loyola contributes to the area's workforce by graduating highly educated and globally thoughtful citizens—more than 5,000 alumni live in the Baltimore area, including 40% of Class of 2017 graduates. These well-prepared leaders work in diverse industries from business development and entrepreneurship to education and health care services.

Our commitment to Baltimore is critical to our mission, from faculty leading collaborative research with local residents, to students volunteering more than 46,000 hours each academic year with organizations including the Refugee Youth Project, Govans Elementary School, and Health Care for the Homeless.

Furthermore, Loyola's York Road Initiative builds area neighborhood civic capacity, strengthens the commercial corridor, increases food access, and enhances youth development. In addition to academic programs preparing our students for tomorrow's jobs, Loyola is committed to a faith that does justice as our students go out to learn, lead, and serve in a diverse, changing world.

We are honored to be a vital part of Baltimore's growing and continued success.

## An Invitation

Loyola University Maryland is proud to be a member of the Baltimore community. We invite you to reach out to members of our campus community as we find additional ways to collaborate and partner with those who are so invested in the future of Baltimore.

Here are a few of the people and offices you might like to contact:

### Office of the President

loyola.edu/president

**Rev. Brian F. Linnane, S.J.**  
*President*

**Robert D. Kelly, Ph.D.**  
*Vice President and  
Special Assistant to the President*

rkelly1@loyola.edu  
410-617-2201

### Loyola College

loyola.edu/loyola-college

**Stephen E. Fowl, Ph.D.**  
*Interim Dean,  
Loyola College*

sfowl@loyola.edu  
410-617-2878

### Sellinger School of Business and Management

loyola.edu/sellinger

**Kathleen A. Getz, Ph.D.**  
*Dean,  
Sellinger School of Business  
and Management*

kgetz@loyola.edu  
410-617-2301

### School of Education

loyola.edu/education

**Joshua S. Smith, Ph.D.**  
*Dean,  
School of Education*

jssmith2@loyola.edu  
410-617-5343

### External Affairs—Government and Community Relations

**Joan Flynn**  
*Associate Vice President  
for External Affairs*

jflynn@loyola.edu  
410-617-5161

**Kate Grubb Clark**  
*Director of Government Affairs*

kgrubbclark@loyola.edu  
410-617-2132

### Loyola Clinical Centers

loyola.edu/lcc

**Rebecca Zukowski**  
*Executive Director*

rszukowski@loyola.edu  
410-617-1232

### Loyola Public Safety

loyola.edu/publicsafety

**Adrian Black**  
*Director of Public Safety*

abblack@loyola.edu  
410-617-5010

### Career Center

loyola.edu/careercenter

**James Dickinson**  
*Assistant Vice President for  
Career Services*

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410-617-2232

### Center for Community Service and Justice / York Road Initiative

loyola.edu/ccsj

**Erin O’Keefe**  
*Director of CCSJ and  
the York Road Initiative*

eokeefe1@loyola.edu  
410-617-2699

### Campus Ministry

loyola.edu/campusministry

**Seán Bray**  
*Director of Campus Ministry*

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410-617-2838

### Marketing and Communications

loyola.edu/marcomm

**Sharon Higgins**  
*Assistant Vice President for  
Marketing and Communications*

sbhiggins@loyola.edu  
410-617-5025

### Rita Buettner

*Director of University Communications*

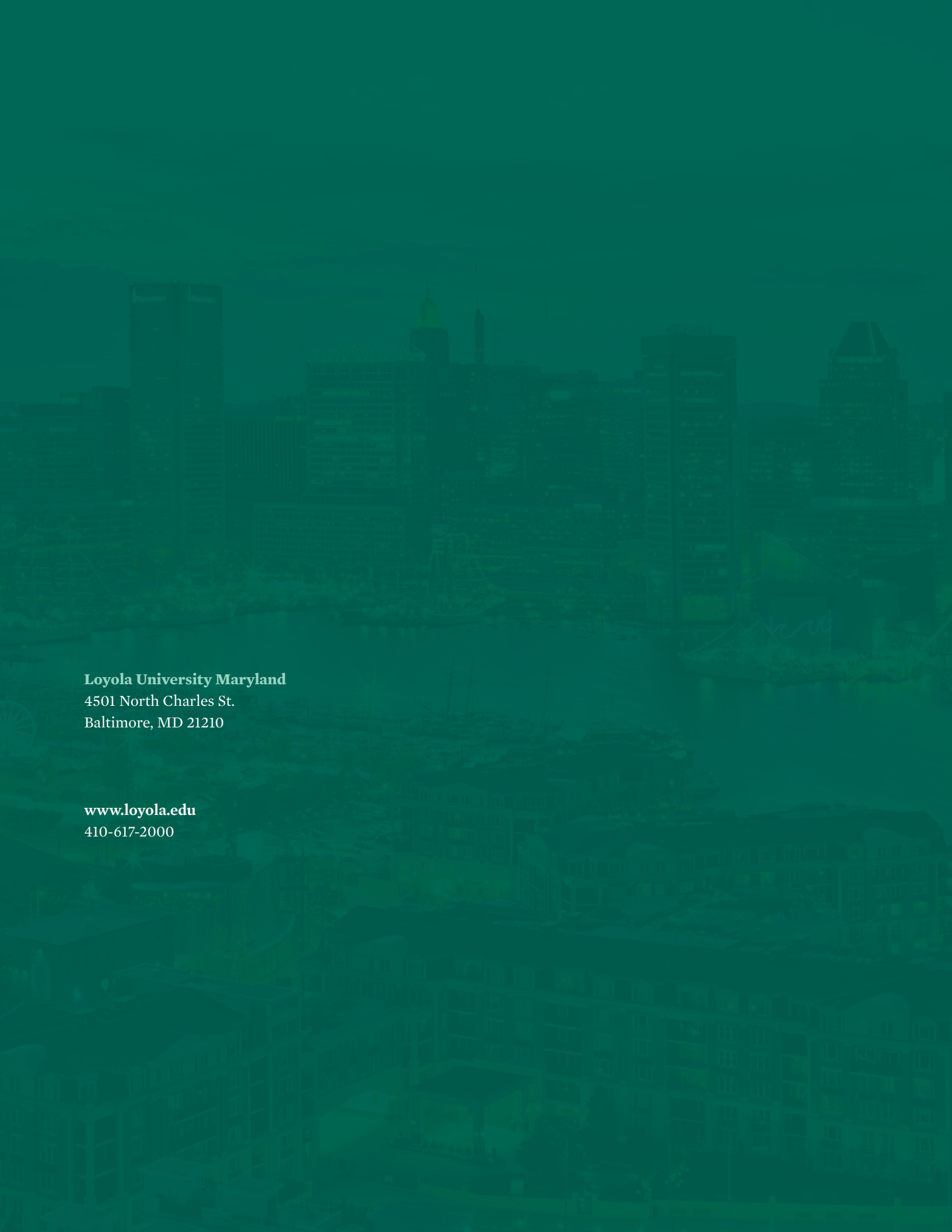
rbbuettner@loyola.edu  
410-617-5025

### Loyola Athletics

loyolagreyhounds.com

**Donna Woodruff**  
*Assistant Vice President and  
Director of Athletics*

dmwoodruff@loyola.edu  
410-617-5013



**Loyola University Maryland**  
4501 North Charles St.  
Baltimore, MD 21210

**[www.loyola.edu](http://www.loyola.edu)**  
410-617-2000